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Agenda

Name of meeting	FULL COUNCIL
Date	WEDNESDAY 22 FEBRUARY 2023
Time	5.00 PM
Venue	COUNCIL CHAMBER, COUNTY HALL, NEWPORT, ISLE OF WIGHT
Members of the committee	All Members of the council

Democratic Services Officer: Marie Bartlett
democratic.services@iow.gov.uk

6. **Budget and Council Tax Setting 2023-2024 (including the Local Council Tax Support Scheme) and Future Years' Forecasts** (Pages 9 - 18)

1. It is recommended that the Council approve the following:
 - (a) The revised Revenue Budget for the financial year 2022/23 and the Revenue Budget for the financial year 2023/24 as set out in the General Fund Summary (Appendix 1) which includes:
 - (i) Additional spending in Adult Social Care of £7.6m and Children's Services of £4.3m
 - (ii) No Revenue Contribution to Capital in 2022/23 or 2023/24
 - (iii) The Covid Contingency estimated at £4.2m, to guard against continuing and legacy risks
 - (b) Any variation arising from the Local Government Finance Settlement 2023/24 or any further savings made in 2022/23 arising at the year-end (after allowing for specific carry forward requests) be transferred to the Revenue Reserve for Capital, Covid Contingency, Transformation Reserve, and General Reserves with the level of each transfer to be determined by the S.151 Officer.



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- (c) That the level of Council Tax be increased by 2.99% for general purposes in accordance with the referendum threshold^[1] for 2023/24 announced by Government (as calculated in Appendix 2)
- (d) That the level of Council Tax be increased by a further 2.0% beyond the referendum threshold (as calculated in Appendix 2) to take advantage of the flexibility offered by Government to implement a "Social Care Precept"; and that in accordance with the conditions of that flexibility, the full amount of the associated sum generated of £1,872,500 is passported direct to Adult Social Care
- (e) That the amounts set out in Appendix 2 be now calculated by the Council for the financial year 2023/24 in accordance with Section 31 and Sections 34 to 36 of the Local Government Finance Act 1992
- (f) The S.151 Officer be given delegated authority to implement any variation to the overall level of Council Tax arising from the final notification of the Hampshire Police & Crime Commissioner, Hampshire & Isle of Wight Fire & Rescue Authority and Parish and Town Council precepts, and amend the calculations set out in Appendix 2 accordingly
- (g) The savings proposals for each Portfolio amounting, in total, to £3.895m for 2023/24 and continuing into future years as set out on the next page:

Portfolio	Controllable Budget	Savings Proposal	
		£	%
Adult Social Care & Public Health*	54,438,981	1,243,500	2.3%
Children's Services, Education & Lifelong Skills*	28,695,978	299,000	1.0%
Climate, Environment, Heritage, HR, Legal & Democratic Services	7,812,210	128,000	1.6%
Community Protection, Regulatory & Waste	9,471,672	430,000	4.5%
Digital Transformation, Housing, Homelessness & Poverty	9,306,890	255,000	2.7%
Infrastructure, Highways PFI & Transport **	12,658,707	536,600	4.2%
Leader & Strategic Oversight	732,911	150,000	20.5%
Levelling Up, Regeneration, Business Development & Tourism	4,816,254	130,000	2.7%
Planning & Enforcement	2,646,087	45,000	1.7%
Strategic Finance, Transformational Change & Corporate Resources	9,339,164	677,900	7.3%
Grand Total	139,918,854	3,895,000	2.8%

* Excludes the additional funding passported through to Adult Social Care of £7.6m (which if included would result in an overall increase of 11.6%) and

the additional funding for Children's Services, Education & Lifelong Skills of £4.3m (which if included would result in an overall increase of 14.0%)

** Excludes £19.4m of PFI grant funding, on a gross expenditure basis the saving amounts to 1.7%

- (h) Directors be instructed to start planning how the Council will achieve the savings requirements of £6.0m for the 3 year period 2024/25 to 2026/27 and that this be incorporated into Service Business Plans
 - (i) The minimum level of Revenue Balances as at 31 March 2024, predicated on the approval of £3.895m savings in 2023/24 and the retention of the Covid Contingency of £4.2m, be set at £8.0m to reflect the known and expected budget and financial risks to the Council
 - (j) Members have regard for the "Statement of the Section 151 Officer in accordance with the Local Government Act 2003"
 - (k) The new Capital Investment Proposals ("New Starts") - 2023/24 set out in Appendix 4 be reflected within the recommended Capital Programme 2022/23 to 2027/28 and be funded from the available Capital Resources
 - (l) The Capital Programme 2022/23 to 2027/28 set out in Appendix 5 which includes all additions, deletions and amendments for slippage and re-phasing
 - (m) The allocation of Disabled Facilities Grants be made to the Better Care Fund, and reflected within the recommended Capital Programme 2022/23 to 2027/28
 - (n) The S.151 Officer be given delegated authority to determine how each source of finance is used to fund the overall Capital Programme and to alter the overall mix of financing, as necessary, to maximise the flexibility of capital resources used and minimise the ongoing costs of borrowing to the Council
 - (o) That the S.151 Officer in consultation with the Leader of the Council be given delegated authority to release capital resources held back for any contingent items that might arise, and also for any match funding requirements that may be required of the Council in order to secure additional external capital funding (e.g. bids for funding from Government or any other external source).
 - (p) The Capital Strategy 2023/24, including the Minimum Revenue Provision Statement contained therein (Appendix 6)
 - (q) The Investment Strategy 2023/24 (Appendix 7)
2. It is recommended that the Council note the following in respect of the Council's Budget:
- (a) The Revenue Budget 2023/24 as set out in Appendix 1 has been prepared on the basis of a 4.99% increase in Council Tax, any reduction from the overall 4.99% Council Tax increase proposed will require additional savings of £936,300 for each 1% reduction in order

for the Budget 2023/24 to be approved

- (b) The Revenue Forecasts for 2024/25 onwards as set out in the section entitled "Revenue Forecasts 2024/25 to 2026/27" and Appendix 1
- (c) The estimated Savings Requirement of £6.0m for the three year period 2024/25 to 2026/27, for financial and service planning purposes, be phased as follows:

Financial Year	In Year Savings Requirement £m	Cumulative Saving £m
2024/25	2.0	2.0
2025/26	2.0	4.0
2026/27	2.0	6.0

- (d) The Transformation Reserve held to fund the upfront costs associated with Spend to Save Schemes and Invest to Save Schemes holds a very modest uncommitted balance of £3.2m and will only be replenished from contributions from the Revenue Budget and an approval to the transfer of any further savings at year end
- (e) Should the Council elect to reduce the level of savings below £3.895m in 2023/24 (and £2.0m p.a. thereafter), the Council's financial risk will increase and therefore the minimum level of General Reserves held will also need to increase in order to maintain the Council's financial resilience
- (f) The Council Tax base for the financial year 2023/24 will be 54,087.0 [item T in the formula in Section 31 B(1) of the Local Government Finance Act 1992, as amended (the "Act")].
- (g) The Council Tax element of the Collection Fund for 2022/23 is estimated to be in deficit by £848,700* which is shared between the Isle of Wight Council (85.4%) and the Police & Crime Commissioner (11.1%) and the Hampshire & Isle of Wight Fire & Rescue Authority (3.5%)
- (h) The Business Rate element of the Collection Fund for 2022/23 is estimated to be in deficit by £334,500 of which is shared between the Isle of Wight Council (49%), the Hampshire & Isle of Wight Fire & Rescue Authority (1%) and the Government (50%)
- (i) The Retained Business Rate income^[2] for 2023/24 based on the estimated Business Rate element of the Collection Fund deficit as at March 2023, the Non Domestic Rates poundage for 2023/24 and estimated rateable values for 2023/24 has been set at £41,958,105.
- (j) The Equality Impact Assessment (attached at Appendix 8)

*Includes a deficit of £578,900 which under regulation was allowed to be spread over 3 years and is shared on a different basis

[11](#) Council Tax increases beyond the referendum threshold can only be implemented following a "Yes" vote in a local referendum

[12](#) Includes Retained Business Rates of £16,994,458, "Top Up" of £12,028,784, S.31 Grants of £13,098,779 a Collection Fund deficit of £163,916

CHRISTOPHER POTTER
Monitoring Officer
Tuesday, 14 February 2023

Interests

If there is a matter on this agenda which may relate to an interest you or your partner or spouse has or one you have disclosed in your register of interests, you must declare your interest before the matter is discussed or when your interest becomes apparent. If the matter relates to an interest in your register of pecuniary interests then you must take no part in its consideration and you must leave the room for that item. Should you wish to participate as a member of the public to express your views where public speaking is allowed under the Council's normal procedures, then you will need to seek a dispensation to do so. Dispensations are considered by the Monitoring Officer following the submission of a written request. Dispensations may take up to 2 weeks to be granted.

Members are reminded that it is a requirement of the Code of Conduct that they should also keep their written Register of Interests up to date. Any changes to the interests recorded on that form should be made as soon as reasonably practicable, and within 28 days of the change. A change would be necessary if, for example, your employment changes, you move house or acquire any new property or land.

If you require more guidance on the Code of Conduct or are unsure whether you need to record an interest on the written register you should take advice from the Monitoring Officer – Christopher Potter on (01983) 821000, email christopher.potter@iow.gov.uk, or Deputy Monitoring Officer - Justin Thorne on (01983) 821000, email justin.thorne@iow.gov.uk.

Notice of recording

Please note that all meetings that are open to the public and press may be filmed or recorded and/or commented on online by the council or any member of the public or press. However, this activity must not disrupt the meeting, and if it does you will be asked to stop and possibly to leave the meeting. This meeting may also be filmed for live and subsequent broadcast (except any part of the meeting from which the press and public are excluded).

If you wish to record, film or photograph the council meeting or if you believe that being filmed or recorded would pose a risk to the safety of you or others then please speak with the democratic services officer prior to that start of the meeting. Their contact details are on the agenda papers.

If the press and public are excluded for part of a meeting because confidential or exempt information is likely to be disclosed, there is no right to record that part of the meeting. All recording and filming equipment must be removed from the meeting room when the public and press are excluded.

If you require further information please see the council guide to reporting on council meetings which can be found at <http://www.iwight.com/documentlibrary/view/recording-of-proceedings-guidance-note>

All information that is recorded by the council is held in accordance with the Data Protection Act 2018. For further information please contact Democratic Services at democratic.services@iow.gov.uk

Arrangements for Submitting Oral Questions at Meetings of Council and Cabinet:

The front desk “opens” for public wishing to attend the meeting half an hour before the meeting.

In the circumstances that a member of the public wishes to ask an oral question, they should approach the front desk and notify them of their intention. They will be given a form to complete which details their name, town/village of residence, email address and the topic of the question (not the question in full, unless they wish to provide this).

These forms will be numbered in the order they are handed back.

The time for registering questions will be for a 20 minute period (up to 10 minutes prior to the start of the meeting). After that time expires the forms will be collected and given to the Chairman of the meeting.

If time allows after dealing with any written questions, the Chairman will then ask those who have submitted a form to put their question. These will be in the order they were received. As the subject matter is known, the Chairman should be able to indicate which member will reply. If time permits the Chairman may accept further questions.

The option to ask a supplementary question will be at the Chairman’s discretion.

Once the defined period of time allowed for questions has passed (and assuming the Chairman has not extended this) then all remaining oral questions are left unanswered.

No oral question will receive a guaranteed written response, unless the member responding indicates as such.

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AGENDA ITEM 6 - BUDGET & COUNCIL TAX SETTING 2023/24 AND FUTURE YEARS FORECASTS

Preface to the Liberal Democrat Group Amendment

The Liberal Democrat group supports the aspiration to reverse the cycle of cuts and to invest in services that would benefit all those who live, work and visit our Island.

But we recognise that the budget proposed to full council is a consequence of the dire situation which local government faces through consistent underfunding from central government, made worse by the impacts of the Covid pandemic and the effects of the illegal invasion by Russia of Ukraine.

Much has changed since the adoption of the corporate plan in the autumn of 2021. We wish to see a radical rethink of the plan ensuring that it has clear priorities with genuinely deliverable outcomes.

In particular, a revised plan must aim to refocus regeneration activities to those which have rapid impacts on small business development. It should also clearly address the difficulties facing the council's leisure centres, and the losses they are incurring.

Above all, the plan's overarching commitment to addressing poverty must remain in place. We particularly welcome the reversal of the recent cut in the local council tax support scheme. Council reports now identify the ways in which the proposals can reduce poverty. Building on this, we believe, as part of revising the corporate plan, that an anti-poverty strategy should be developed.

The lack of affordable housing to rent or buy on the Isle of Wight remains a crisis. The council must continue to speed up its work to help address this. We look forward to the completion of a housing acquisition strategy. In support of this, the Liberal Democrat group would provide more funding through the capital programme, by reducing the allocation proposed to the later years of the ICT programme, and the deletion of a ringfenced allocation to a feasibility study for a new cultural centre. The former would still allow for renewal of outdated equipment, though we believe this would benefit from greater scrutiny of the specifications of equipment required and whether there may be better means of procurement. Funding for the feasibility study for a cultural centre could be available through the Transformation Reserve should there be a realistic prospect of additional external funding becoming available.

The library service is one freely available to all. We welcome the investment in repairing Newport library roof. In support of the library service, the Liberal Democrat group would remove the proposed cut in the book replacement fund.

We support the ambition to develop new services that respond to residents' needs and especially those which may generate revenue for the council. An example that we believe would be welcomed are parking permits that allow greater flexibility for small traders who need to park close to properties which are otherwise under parking restriction.

Looking to the setting of the budget for 2024/25, we urge publication of proposals for savings and income generation earlier than has been usual. This would provide for much more informed public discussion as part of the wider budget consultation.

A summary of the Liberal Democrat Group Amendment is described in the table below – this is for information only

Summary

Ref No	CHANGES IN SPENDING & COUNCIL TAX	2023/24 £	Future Years £
Reinstatement of Budget Savings			
28	Re-instate the Library Book Replacement Fund	10,000	10,000
	Sub Total	10,000	10,000
New Capital Expenditure			
22	Equity capital for New Housing Company	310,000	
	Sub Total	310,000	0
TOTAL AMOUNT TO BE FUNDED		320,000	10,000

Ref No	REDUCTION IN SPENDING & RESERVES	2023/24 £	Future Years £
Capital Programme Reductions			
33	ICT Equipment Programme - reduce 2026/7 allocation	(150,000)	
53	New Cultural Centre	(160,000)	
	Sub Total	(310,000)	0
Impact on General Reserves			
New	Use of General Fund Reserves	(10,000)	(10,000)
TOTAL REDUCTIONS - REVENUE, CAPITAL & RESERVES		(320,000)	(10,000)

The full Amendment to Full Council recommendations are attached on the pages that follow

Amendment proposed by the Liberal Democrat Group

BUDGET & COUNCIL TAX SETTING 2023/24 AND FUTURE YEARS FORECASTS

Recommendation 1(a) be amended to:

1(a) The revised Revenue Budget for the financial year 2022/23 and the Revenue Budget for the financial year 2023/24 as set out in the General Fund Summary (attached as Appendix 1 amended) which includes:

- (i) Additional spending in Adult Social Care of £7.6m and Children's Services of £4.3m
- (ii) No Revenue Contribution to Capital in 2022/23 or 2023/24
- (iii) The Covid Contingency estimated at £4.2m, to guard against continuing and legacy risks

Appendix 1 (Amended) includes the following changes listed in the tables below:

i) Additional Costs - Additions to Budget Estimates

Saving No.	Increases to Portfolio Budgets	2023/24 £	2024/25 & Future Years £
Climate, Environment, Heritage, HR, Legal & Democratic Services			
28	Re-instate the Library Book Replacement Fund	10,000	10,000
Total		10,000	10,000

Note:

The responsibility of the Council is to approve the overall Budget and the associated cash limits of its Portfolios; it is not the responsibility of the Council to approve any individual savings or additions within those Portfolios, that responsibility is reserved for Cabinet Members. The budget savings and additions in the table(s) above are therefore indicative only.

Recommendation 1(g) be amended to:

The savings proposals for each Portfolio amounting, in total, to £3.885m for 2023/24 as set out below:

Portfolio	Savings Proposal	
	£	% Budget
Adult Social Care & Public Health*	1,243,500	2.3%
Children's Services, Education & Lifelong Skills*	299,000	1.0%
Climate, Environment, Heritage, HR, Legal & Democratic Services	118,000	1.5%
Community Protection, Regulatory & Waste	430,000	4.5%
Digital Transformation, Housing, Homelessness & Poverty	255,000	2.7%
Infrastructure, Highways PFI & Transport **	536,600	4.2%
Leader & Strategic Oversight	150,000	20.5%
Levelling Up, Regeneration, Business Development & Tourism	130,000	2.7%
Planning & Enforcement	45,000	1.7%
Strategic Finance, Transformational Change & Corporate Resources	677,900	7.3%
Grand Total	3,885,000	2.8%

* Excludes the additional funding passported through to Adult Social Care of £7.6m (which if included would result in an overall increase of 11.6%) and the additional funding for Children's Services, Education & Lifelong Skills of £4.3m (which if included would result in an overall increase of 14%)

** Excludes £19.4m of PFI grant funding, on a gross expenditure basis the saving amounts to 1.7%

Recommendation 1(k) be amended to:

The new Capital Investment Proposals ("New Starts") - 2023/24 set out in Appendix 4 be reflected within the recommended Capital Programme 2022/23 to 2027/28 and be funded from the available Capital Resources, be amended to reflect the following changes:

Scheme Description - Reductions & Additions		Increase / (Decrease) in Corporate Resources	Total Corporate Resources Allocated
		£	£
Reductions / Deletions to Proposed Capital Schemes:			
33	ICT Equipment Programme - reduce 2026/7 allocation	(150,000)	1,445,900
Additional Capital Scheme Proposals (New):			
22	Equity Capital for New Housing Company	310,000	1,625,000
Total Overall Change		160,000	

Recommendation 1(l) be amended to:

The Capital Programme 2022/23 to 2027/28 set out in Appendix 5 (Amended) which includes all additions, deletions and amendments for slippage and re-phasing and includes the following additional deletion:

Scheme Description - Deletion		Increase / (Decrease) in Corporate Resources	Total Corporate Resources Allocated
		£	£
Deletions to Proposed Capital Schemes:			
53	New Cultural Centre	(160,000)	0
Total Overall Change		(160,000)	

Recommendation 1(r) to be added:

That delegated authority be given to the S.151 Officer to make any necessary changes to either the Investment Strategy or the Capital Strategy in accordance with the proposed changes to the capital programme set out in this amendment

SECTION 151 OFFICER'S COMMENTS

Under Recommendation 1(j), Members must have regard to the Statement of the Section 151 Officer in accordance with the Local Government Act 2003. The Section 151 Officer advises as follows:-

The amendment presents additional operational risk to the Council in the medium term. The Strategic Manager for ICT has advised that reducing the proposed Capital Investment set out in Appendix 4 Equipment Programme (Ref 33) by £150,000 in 2026/27 will have the following risks in 2026/27:

- a) It would reduce the number of replacement laptops by 90 and the number of replacement mobile phones by 125 phones, this could leave staff without supported and secure devices, increasing risk to the council of cyber-attack or loss of productivity as the staff would no longer have the appropriate devices to fulfil their roles.

Note:

Mobile phones are allocated across all areas of the council, but the two main users are Adult Social Care and Children's Social Care

The new Cultural Centre in Appendix 5 (Ref 53) is at an early stage of evaluation, potential savings are not yet clear which are a pre-requisite for funding for the Transformation Reserve. In this circumstance any potential savings may not become clear unless further feasibility work is undertaken. It is also possible that the scheme may attract external funding for its development but be financially neutral to the Council (i.e. no savings). In this context, the Director of Regeneration advises that the proposal to remove feasibility funding could deny the Island the opportunity of a facility which was intended to:

- a) Act as a catalyst for the wider mixed use development of the harbour
- b) Provide a definitive solution for a new public records office/archive for the island

The Amendment is contrary to the Council's approved Medium Term Financial Strategy and Capital Strategy in that:

- a) It reduces the level of savings in 2023/24 by £10,000 and creating a small "structural budget" deficit
- b) Reduces General Reserves by £10,000 in 2023/24 which by 2026/27 will have reduced General Reserves by £40,000
- c) It is not prudent to assume that sufficient Capital Funding will be available in future years' to re-instate funding for ICT that has been withdrawn; it is a key feature of the Council's approved Medium Term Financial Strategy and Capital Strategy that funding surety is provided for the medium term for any necessary investment that is critical to essential operational service delivery

LEGAL IMPLICATIONS

It is within the Council's powers to approve the amendment as set out above.

EQUALITY AND DIVERSITY

The amendment does not alter the content or conclusions set out in the Equality Impact Statement at Appendix 8

GENERAL FUND SUMMARY - 2022/23 to 2026/27

APPENDIX 1 (Amended)

NET REQUIREMENTS OF PORTFOLIOS	REVISED BUDGET 2022/23 £	ORIGINAL BUDGET 2023/24 £	FORECAST 2024/25 £	FORECAST 2025/26 £	FORECAST 2026/27 £
Adult Social Care & Public Health	57,301,725	56,127,609	58,264,982	61,125,044	63,968,887
Children's Services, Education & Lifelong Skills	32,130,952	32,894,702	33,985,750	35,983,301	37,521,652
Climate, Environment, Heritage, HR, Legal & Democratic Services	7,130,784	7,328,082	7,547,064	7,715,389	7,910,126
Community Protection, Regulatory & Waste	5,247,249	5,418,282	5,846,461	6,266,266	6,665,127
Digital Transformation, Housing, Homelessness & Poverty	9,791,155	9,589,204	9,517,745	9,612,200	9,731,413
Infrastructure, Highways PFI & Transport	16,182,200	16,136,482	16,822,398	17,352,096	17,915,398
Leader & Strategic Oversight	1,323,941	1,055,550	1,087,023	1,110,689	1,135,588
Levelling Up, Regeneration, Business Development & Tourism	2,063,249	718,232	815,387	898,801	983,323
Planning & Enforcement	1,143,307	589,505	642,045	688,523	735,702
Strategic Finance, Transformational Change & Corporate Resources	28,291,561	48,955,141	55,742,987	54,762,704	53,850,770
Savings to be identified	0	0	(2,000,000)	(4,000,000)	(6,000,000)
Portfolio Expenditure	160,606,123	178,812,789	188,271,840	191,515,012	194,417,984
FUNDED BY:					
Contribution (to)/from Balances & Reserves	126,766	2,653	(504,125)	189,102	(16,509)
Revenue Support Grant	4,757,433	5,356,976	5,596,610	5,596,610	5,550,644
Business Rates Retention	30,453,547	41,958,105	44,438,732	43,438,732	42,994,345
Other General Grants	31,497,188	33,910,935	35,315,045	35,554,670	35,847,371
Collection Fund (Council tax)	93,771,189	97,584,120	103,425,578	106,735,898	110,042,133
Total Financing	160,606,123	178,812,789	188,271,840	191,515,012	194,417,984
BALANCES & RESERVES					
Balance brought forward at 1 April	12,057,637	11,930,871	11,928,218	12,432,343	12,243,241
(Deficit)/Surplus for year	(126,766)	(2,653)	504,125	(189,102)	16,509
Balance carried forward at 31 March	11,930,871	11,928,218	12,432,343	12,243,241	12,259,750
Minimum level of balances	7,000,000	8,000,000	8,000,000	8,000,000	8,000,000
Underlying Budget Deficit/(Surplus) - assuming future savings are met	126,766	2,653	(504,125)	189,102	(16,509)

**COMPLETE CAPITAL PROGRAMME INCLUDING
NEW SCHEMES**

	FORECAST 2022/23	ESTIMATE 2023/24	ESTIMATE 2024/25	ESTIMATE 2025/26	ESTIMATE 2026/27	ESTIMATE 2027/28	ESTIMATE TOTAL
	£	£	£	£	£	£	£
SUMMARY OF PORTFOLIOS							
Adult Social Care and Public Health	247,246	3,157,372	1,092,421	0	0	0	4,497,039
Children's Services, Education and Lifelong Skills	8,529,282	6,933,889	2,441,490	0	0	0	17,904,661
Digital Transformation, Housing, Homelessness and Poverty	2,859,802	16,906,723	17,273,050	20,148,450	665,000	738,400	58,591,426
Climate Change, Environment, Heritage, Resources and Legal and Democratic Services	642,529	6,280,360	1,424,000	5,875,000	32,300,000	0	46,521,888
Community Protection, Regulatory Services and Waste	2,084,217	2,340,943	2,808,418	0	0	0	7,233,578
Infrastructure, Highways PFI and Transport	9,568,126	11,253,869	877,320	1,093,210	1,557,840	0	24,350,365
Levelling Up, Regeneration, Business Development and Tourism	5,993,587	4,829,520	12,918,381	6,250,000	0	2,194,000	32,185,488
Strategic Finance, Transformational Change and Corporate Resources	2,077,613	2,223,655	860,000	0	0	0	5,161,268
Total Capital Programme	32,002,400	53,926,331	39,695,080	33,366,660	34,522,840	2,932,400	196,445,711
Total Financing	32,002,400	53,926,331	39,695,080	33,366,660	34,522,840	2,932,400	196,445,711

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